

Investor Presentation

July 2018

Forward looking statements & non-GAAP measures

Caution Regarding Forward-Looking Statements

Bank of Montreal's public communications often include written or oral forward-looking statements. Statements of this type are included in this document, and may be included in other filings with Canadian securities regulators or the U.S. Securities and Exchange Commission, or in other communications. All such statements are made pursuant to the "safe harbor" provisions of, and are intended to be forward-looking statements under, the United States Private Securities Litigation Reform Act of 1995 and any applicable Canadian securities legislation. Forward-looking statements may involve, but are not limited to, comments with respect to our objectives and priorities for fiscal 2018 and beyond, our strategies or future actions, our targets, expectations for our financial condition or share price, and the results of or outlook for our operations or for the Canadian, U.S. and international economies. Forward-looking statements are typically identified by words such as "will", "should", "believe", "expect", "anticipate", "intend", "estimate", "plan", "goal", "target", "may" and "could".

By their nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties, both general and specific in nature. There is significant risk that predictions, forecasts, conclusions or projections will not prove to be accurate, that our assumptions may not be correct, and that actual results may differ materially from such predictions, forecasts, conclusions or projections. We caution readers of this document not to place undue reliance on our forward-looking statements, as a number of factors – many of which are beyond our control and the effects of which can be difficult to predict – could cause actual future results, conditions, actions or events to differ materially from the targets, expectations, estimates or intentions expressed in the forward-looking statements.

The future outcomes that relate to forward-looking statements may be influenced by many factors, including but not limited to: general economic and market conditions in the countries in which we operate; weak, volatile or illiquid capital and/or credit markets; interest rate and currency value fluctuations; changes in monetary, fiscal, or economic policy and tax legislation and interpretation; the level of competition in the geographic and business areas in which we operate; changes in laws or in supervisory expectations or requirements, including capital, interest rate and liquidity requirements and guidance, and the effect of such changes on funding costs; judicial or regulatory proceedings; the accuracy and completeness of the information we obtain with respect to our customers and counterparties; our ability to execute our strategic plans and to complete and integrate acquisitions, including obtaining regulatory approvals; critical accounting estimates and the effect of changes to accounting standards, rules and interpretations on these estimates; operational and infrastructure risks; changes to our credit ratings; political conditions, including changes relating to or affecting economic or trade matters; global capital markets activities; the possible effects on our business of war or terrorist activities; outbreaks of disease or illness that affect local, national or international economies; natural disasters and disruptions to public infrastructure, such as transportation, communications, power or water supply; technological changes; information and cyber security, including the threat of hacking, identity theft and corporate espionage, as well as the possibility of denial of service resulting from efforts targeted at causing system failure and service disruption; and our ability to anticipate and effectively manage risks arising from all of the foregoing factors.

We caution that the foregoing list is not exhaustive of all possible factors. Other factors and risks could adversely affect our results. For more information, please see the discussion in the Risks That May Affect Future Results section on page 79 of BMO's 2017 Annual MD&A, the sections related to credit and counterparty, market, insurance, liquidity and funding, operational, model, legal and regulatory, business, strategic, environmental and social, and reputation risk, which begin on page 86 of BMO's 2017 Annual MD&A, the discussion in the Critical Accounting Estimates – Income Taxes and Deferred Tax Assets section on page 114 of BMO's 2017 Annual MD&A, and the Risk Management section in BMO's Second Quarter 2018 Report to Shareholders, all of which outline certain key factors and risks that may affect Bank of Montreal's future results. Investors and others should carefully consider these factors and risks, as well as other uncertainties and potential events, and the inherent uncertainty of forward-looking statements. Bank of Montreal does not undertake to update any forward-looking statements, whether written or oral, that may be made from time to time by the organization or on its behalf, except as required by law. The forward-looking information contained in this document is presented for the purpose of assisting our shareholders in understanding our financial position as at and for the periods ended on the dates presented, as well as our strategic priorities and objectives, and may not be appropriate for other purposes.

Material economic assumptions underlying the forward-looking statements contained in this document are set out in the 2017 Annual MD&A under the heading "Economic Developments and Outlook", as updated by the Economic Review and Outlook section set forth in BMO's Second Quarter 2018 Report to Shareholders. Assumptions about the performance of the Canadian and U.S. economies, as well as overall market conditions and their combined effect on our business, are material factors we consider when determining our strategic priorities, objectives and expectations for our business. In determining our expectations for economic growth, both broadly and in the financial services sector, we primarily consider historical economic data provided by governments, historical relationships between economic and financial variables, and the risks to the domestic and global economy. See the Economic Review and Outlook section of our Second Quarter 2018 Report to Shareholders.

Non-GAAP Measures

Bank of Montreal uses both GAAP and non-GAAP measures to assess performance. Readers are cautioned that earnings and other measures adjusted to a basis other than GAAP do not have standardized meanings under GAAP and are unlikely to be comparable to similar measures used by other companies. Reconciliations of GAAP to non-GAAP measures as well as the rationale for their use can be found on page 5 of BMO's Second Quarter 2018 Report to Shareholders and on page 29 of BMO's 2017 Annual Report all of which are available on our website at www.bmo.com/investorrelations.

Examples of non-GAAP amounts or measures include: efficiency and leverage ratios; revenue and other measures presented on a taxable equivalent basis (teb); amounts presented net of applicable taxes; results and measures that exclude the impact of Canadian/U.S. dollar exchange rate movements, adjusted net income, revenues, non-interest expenses, earnings per share, effective tax rate, ROE, efficiency ratio, pre-provision pre-tax earnings, and other adjusted measures which exclude the impact of certain items such as, acquisition integration costs, amortization of acquisition-related intangible assets, decrease (increase) in collective allowance for credit losses, restructuring costs and revaluation of U.S. net deferred tax asset as a result of U.S. tax reform.

Bank of Montreal provides supplemental information on combined business segments to facilitate comparisons to peers.

BMO Financial Group

8th largest bank in North America¹ with an attractive and diversified business mix

Who we are

- Established in 1817, Canada's first bank
- In Canada: a full service, universal bank across all of the major product lines - banking, wealth management and capital markets
- In the U.S.: banking and wealth management largely in the Midwest, with a mid-cap focused strategy in Capital Markets
- In International markets: select presence, including Europe and Asia
- Key numbers (as at April 30, 2018):
 - Assets: \$744 billion
 - Deposits: \$491 billion
 - Employees: ~45,000
 - Branches: 1,499
 - ABMs: 4,750

Q2'18 Results *	Adjusted ²	Reported
Net Revenue (\$B) ³	5.3	5.3
Net Income (\$B)	1.5	1.2
EPS (\$)	2.20	1.86
ROE (%)	14.9	12.6
Common Equity Tier 1 Ratio (%)		11.3

Other Information (as at June 30, 2018)	
Annual Dividend Declared (per share) ⁴	\$3.84
Dividend Yield ⁴	3.8%
Market Capitalization	\$65.1 billion
Exchange Listings	TSX, NYSE (Ticker: BMO)
Share Price:	
TSX	C\$101.62
NYSE	US\$77.26

* All amounts in this presentation in Canadian dollars unless otherwise noted

¹ As measured by assets as at April 30, 2018; ranking published by Bloomberg

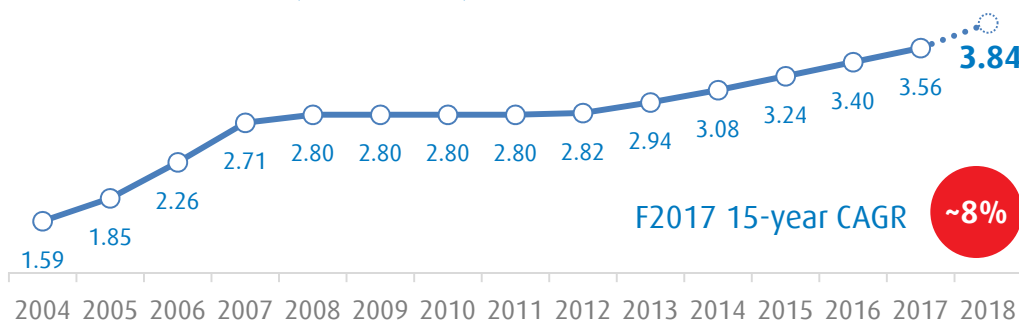
² Adjusted measures are non-GAAP measures, see slide 2 for more information. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders

³ For purposes of this slide net revenue is net of insurance claims, commissions and changes in policy benefit liabilities (CCPB). Reported gross revenue was \$5.6B

⁴ Annualized based on Q3'18 declared dividend of \$0.96 per share

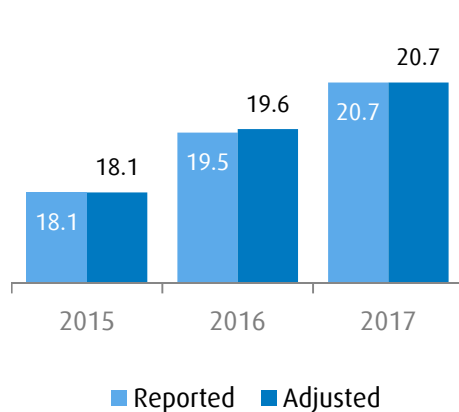
Strong financial performance and shareholder returns

Dividends Declared (\$ per share)

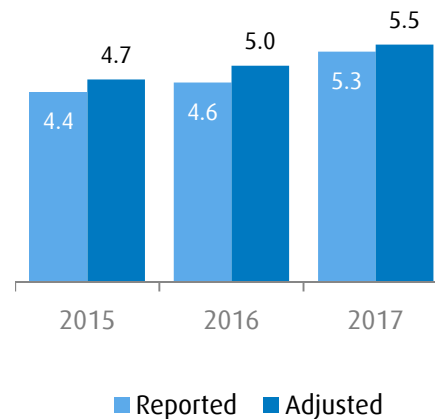


- Quarterly dividend of \$0.96 per share, up 7% from prior year
- Dividend yield of 3.8%¹
- BMO has the longest-running dividend payout record of any company in Canada, at 189 years
- Target dividend payout 40-50%
 - Q2'18 adjusted payout of 42.2%

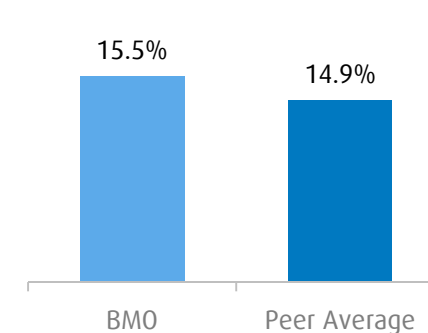
Net Revenue (C\$B)



Net Income (C\$B)



Five-Year Average Annual Total Shareholder Return²(%)

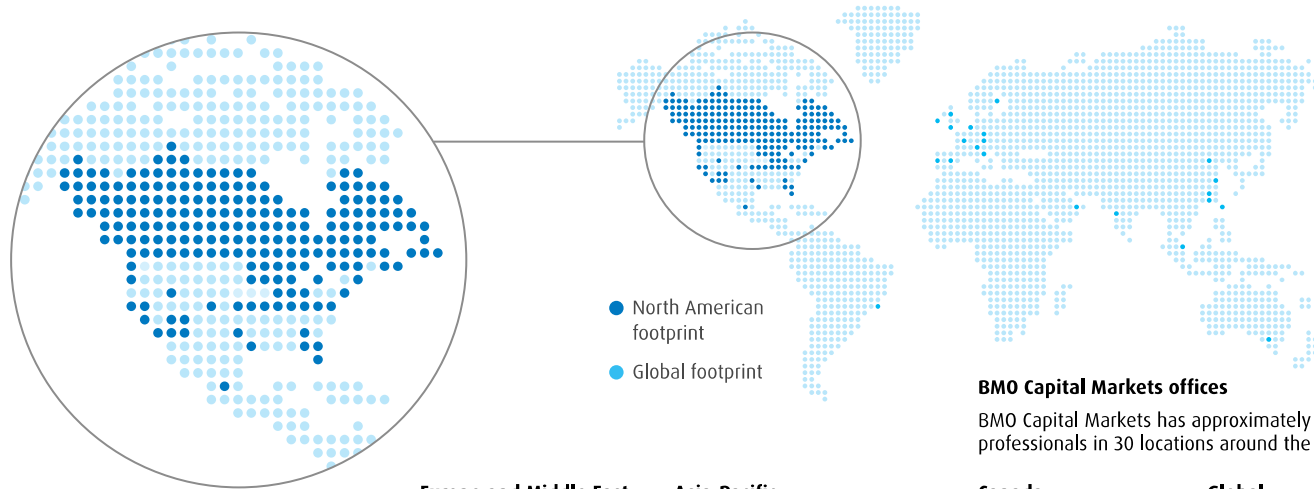


- BMO's average annual return of 15.5% over the past 5 years has outperformed our Canadian bank peer group average and was above the 8.4% return for the S&P/TSX

¹ Annualized based on Q3'18 declared dividend of \$0.96 per share, June 30, 2018 share price
² As of October 31, 2017

BMO's Strategic Footprint

BMO's strategic footprint spans strong regional economies. Our three operating groups (Personal and Commercial Banking, BMO Capital Markets and BMO Wealth Management) serve individuals, businesses, governments and corporate customers across Canada and the United States with a focus on six U.S. Midwest states – Illinois, Indiana, Wisconsin, Minnesota, Missouri and Kansas. Our significant presence in North America is bolstered by operations in select global markets in Europe, Asia, the Middle East and South America, allowing us to provide all our customers with access to economies and markets around the world.



Canada

We serve eight million customers across Canada through our Canadian personal and commercial arm, BMO Bank of Montreal. We also serve customers through BMO Capital Markets and our wealth management businesses.

United States

Personal and Commercial Banking and Wealth Management footprint

Arizona
Florida
Illinois
Indiana
Kansas
Minnesota
Missouri
Wisconsin

Additional Wealth Management locations

Denver, CO
Palo Alto, CA
Portland, OR
Rockford, IL
Salt Lake City, UT
West Palm Beach, FL

Additional Commercial Banking locations

Atlanta, GA
Columbus, OH
Dallas, TX
Irvine, CA
Irving, TX
Rancho Cordova, CA
San Francisco, CA
Seattle, WA
Washington, DC

Europe and Middle East

Wealth Management

Abu Dhabi
Amsterdam
Edinburgh
Frankfurt
Geneva
Lisbon
London
Madrid
Milan
Paris
Stockholm
Zurich

Asia-Pacific

Wealth Management

Hong Kong
Melbourne
Singapore

BMO Capital Markets offices

BMO Capital Markets has approximately 2,500 professionals in 30 locations around the world.

Canada

Calgary, AB
Montreal, QC
Toronto, ON
Vancouver, BC

United States

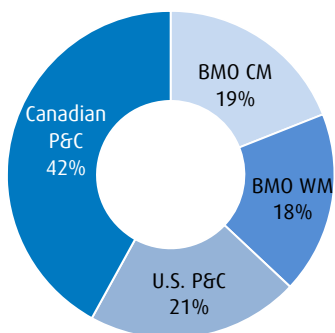
Atlanta, GA
Boston, MA
Chicago, IL
Denver, CO
Houston, TX
Milwaukee, WI
Minneapolis, MN
New York, NY
San Francisco, CA
Seattle, WA
Washington, DC

Global

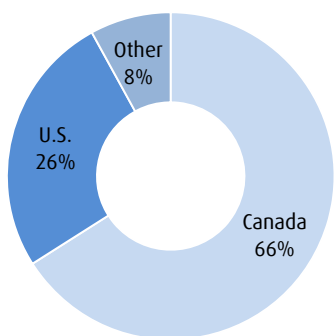
Abu Dhabi
Beijing
Dublin
Guangzhou
Hong Kong
London
Melbourne
Mexico City
Mumbai
Paris
Rio de Janeiro
Shanghai
Singapore
Taipei
Zurich

Diversified by businesses, customer segments and geographies

Adjusted Net Income by Operating Group – LTM¹



Adjusted Net Income by Geography – LTM¹



Canadian P&C

- Full range of financial products and services to eight million customers
- Here to help customers make the right financial decisions as they do business seamlessly across channels: getting advice from employees at their place of business, in over 900 branches, on their mobile devices, online, over the telephone, and at over 3,300 ATMs across the country
- Leading commercial banking business, as evidenced by BMO's number two ranking in Canadian market share for business loans up to \$25 million

U.S. P&C

- Strong and well-established position in the U.S. Midwest, BMO Harris Bank offers a broad range of financial services to more than two million customers
- Personal banking team serves retail and small to mid-sized business customers seamlessly through an over 570-branch network, dedicated contact centres, digital banking platforms and nationwide fee-free access to over 40,000 automated teller machines
- Commercial banking team provides a combination of sector expertise, local knowledge and a breadth of products and services, working as a trusted advisor to our clients to meet all of their financial needs

BMO Wealth Management

- Globally significant asset manager with broad distribution capabilities in North America, Europe, the Middle East and Africa (EMEA) and Asia
- Full range of client segments from mainstream to ultra-high net worth, and institutional
- Broad offering of wealth management products and services, including insurance

BMO Capital Markets

- North American-based financial services provider offering a complete range of products and services to corporate, institutional and government clients
- ~2,500 professionals in 30 locations around the world, including 16 offices in North America
- U.S. Mid-cap strategy focused in select strategic sectors where we have expertise and in-depth industry knowledge

¹ Adjusted measures are non-GAAP measures, see slide 2 for more information. Reported net income by operating group (excludes Corporate Services), last twelve months (LTM): Canadian P&C 42%, U.S. P&C 21%, BMO WM 17%, BMO CM 20%. By geography (LTM): Canada 72%, U.S. 19%, Other 9%. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders

Reasons to Invest

- Strong, diversified businesses that continue to deliver robust earnings growth and long-term value for shareholders:
 - Large North American commercial banking business with advantaged market share
 - Well-established, highly profitable core banking business in Canada
 - Diversified U.S. operations well positioned to benefit from growth opportunities
 - Award-winning wealth franchise with an active presence in markets across Canada, the United States, Europe and Asia
 - Competitively advantaged Canadian and growing mid-cap focused U.S. capital markets business
- Well-capitalized with an attractive dividend yield
- Efficiency-focused, enabled by technology innovation, simplification, process enhancement and increased digitalization across channels
- Customer-centric operating model guided by a disciplined loyalty measurement program
- Adherence to the highest standards of corporate governance, including sustainability principles that ensure we consider social, economic and environmental impacts as we pursue sustainable growth

Unified, Simplifying and Accelerating

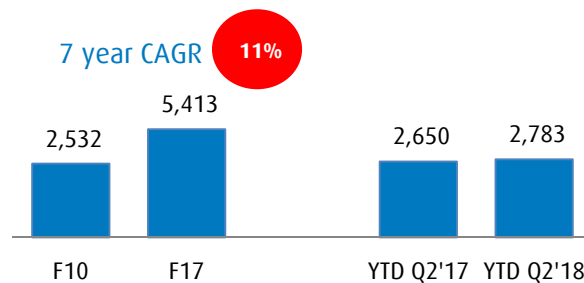
Customer Experience	<ul style="list-style-type: none"> • Thinking like a customer to deliver fast, simple, intuitive banking however they choose to interact with us • Using advanced analytics to personalize customer experiences and strengthen relationships, while keeping their information secure
Efficiency	<ul style="list-style-type: none"> • Achieving strong operating leverage: 3.5% in Q2'18, 2.0% in F2017 and 2.3% in F2016 • Efficiency ratio improved by 260 basis points from 2015 to 2017, with contributions across the businesses • Continue to target annual operating leverage of 2%
Technology Deployment	<ul style="list-style-type: none"> • Accelerating the transformation of our business through a disciplined approach to technology investment and deployment • Leveraging a multi-year investment in foundational architecture and data integration to enrich customer experience, simplify processes and speed up delivery, driving both revenue growth and expense savings
U.S. Growth	<ul style="list-style-type: none"> • Well-established, long standing U.S. presence in commercial & retail banking, capital markets and wealth, built through strong organic growth and targeted acquisitions • The U.S. Segment has delivered YTD adjusted earnings growth of 28% Y/Y building on double-digit growth over the past two years
Commercial Strength	<ul style="list-style-type: none"> • Strong competitive position in Canada ranked 2nd with ~19% market share for business loans up to \$25 million; commercial loans and deposits grew 10% and 9% respectively in Q2'18 • Strong U.S. commercial loan growth up 10% and deposit growth of 8% in Q2'18, representing 73% of total U.S. P&C loans • Building on proven strengths and cross border capabilities to accelerate growth

BMO U.S. Operations

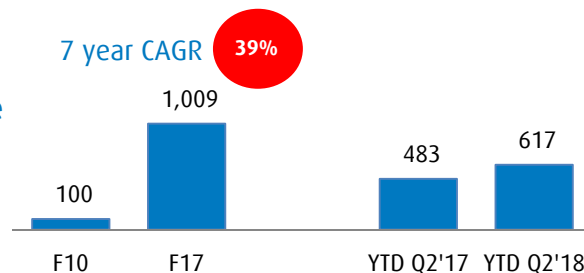
Strategic focus provides strong opportunities for continued growth

- The U.S. continues to be a strategically important market for BMO, representing ~27% of the bank's earnings YTD; diversified businesses are delivering strong growth and improving efficiency
 - Total U.S. Segment adjusted¹ NIAT up 41% in Q2'18; efficiency has improved 900 bps since 2015 to 68.0%
 - Average Assets US\$211.6B, representing 37% of total bank
- Doubled the size of our U.S. P&C footprint with the acquisition of Marshall & Illsley (M&I) in 2011, providing scale to support future growth
- Further enhanced our strength in commercial banking with the addition of BMO Transportation Finance (BMO TF) in December 2015 and continuing to deepen market share across our businesses through geographic and product expansion
- Investments in BMO Capital Markets U.S. are driving good operating performance and growing market share in the mid-market segment
 - F17 NIAT represents 27% of total CM and grew 52%
- U.S. Wealth Management focused on growing core private banking and asset management businesses

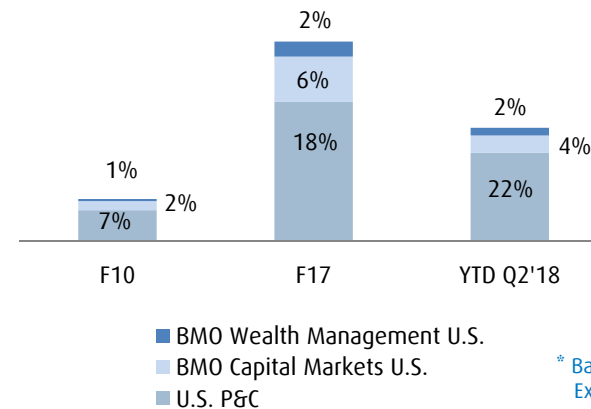
U.S. Segment Revenue
(\$US MM)



U.S. Segment Adjusted¹ Net Income
(\$US MM)



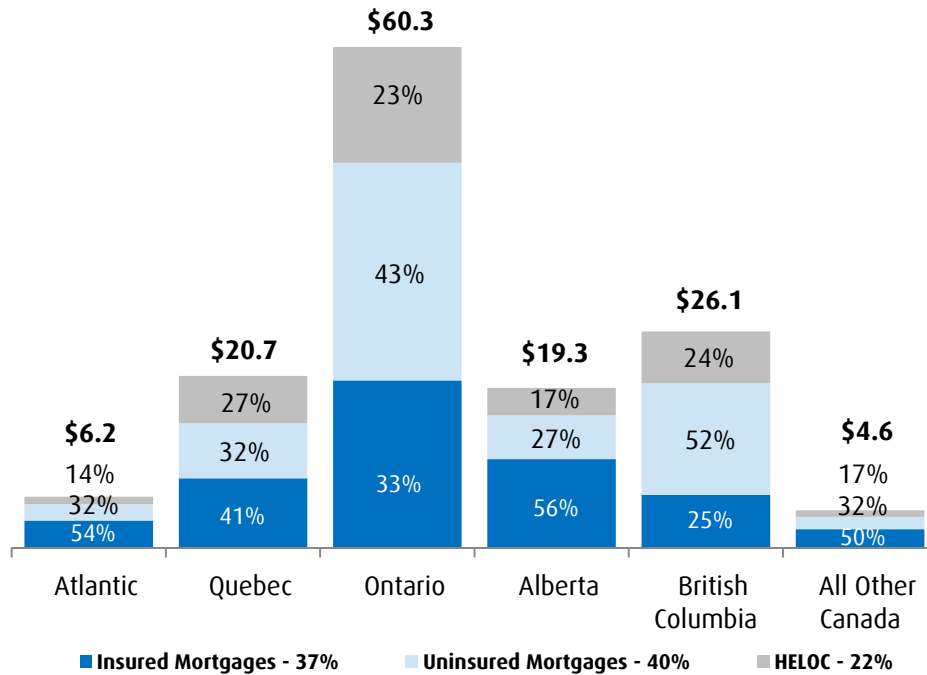
U.S. Operating Groups*
% of Total Operating Group Net Income



¹ Adjusted measures are non-GAAP measures, see slide 2 for more information; Reported NIAT up 12% in 2017, down 127% in Q1'18; Reported Net Income (\$US) F10 \$78MM; F17 \$927MM; Q1'17 \$236MM; Q1'18 \$(64)MM
² Results are based on CGAAP for F2010, and IFRS in F2015, F2016 and F2017. Commencing in 2013 the evaluation of operating segments was changed to reflect PCL on an actual credit loss basis. F2010 segment results reflected credit losses on an expected loss basis, whereby Corporate Services was charged (or credited) with differences between the periodic PCL charged to operating group segments under the expected loss provisioning methodology and the periodic provisions required under GAAP

Canadian Residential-Secured Lending

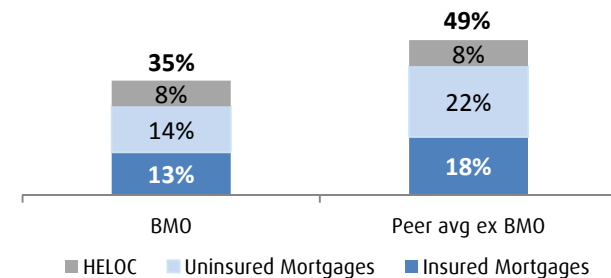
Residential-Secured Lending by Region (\$137.2B)



Avg. LTV Uninsured	Atlantic	Quebec	Ontario	Alberta	British Columbia	All Other Canada	Total Canada
Mortgage							
- Portfolio	58%	60%	55%	61%	45%	55%	54%
- Origination	72%	72%	67%	72%	63%	72%	68%
HELOC							
- Origination	63%	70%	57%	62%	52%	60%	58%

- Underweight exposure to uninsured real-estate secured loans representing a modest 22% of total loans, below peer average of ~30%, with strong credit quality
- Canadian P&C consumer lending contributes <15% of total bank net revenue
- Residential mortgage portfolio of \$106.4B, 48% insured, LTV on the uninsured portfolio of 54%
 - 70% of the mortgage portfolio has an effective remaining amortization of 25 years or less
 - 90 day delinquency rate remains good at 19 bps; loss rates for the trailing 4 quarter period were less than 1 bp
- HELOC portfolio of \$30.8B outstanding of which 53% is amortizing; LTV¹ of 45%
- Condo portfolio is \$17.6B with 37% insured
- GTA and GVA portfolios demonstrate better LTV, delinquency rates and bureau scores compared to the national average

Canadian Residential Portfolio (% of Total Loans)



¹ LTV is the ratio of outstanding mortgage balance to the original property value indexed using Teranet data. Portfolio LTV is the combination of each individual mortgage LTV weighted by the mortgage balance

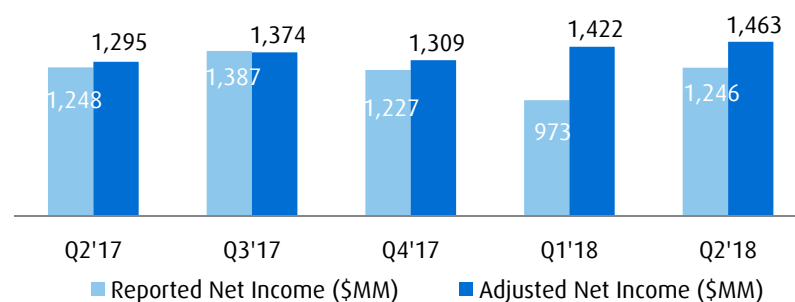
Q2 2018 - Financial Highlights

Strong performance with double digit NIAT growth in P&C businesses and Wealth

- Reported EPS \$1.86 and net income \$1.2B
- Adjusted¹ EPS \$2.20, up 15% Y/Y; adjusted¹ net income \$1.5B, up 13%
 - Strong P&C businesses and Traditional Wealth
 - U.S. Segment adjusted¹ net income up 41% Y/Y
- Net revenue² of \$5.3B, up 5% Y/Y, up 7% ex weaker US dollar
- Adjusted¹ expenses up 2% Y/Y, up 3% ex weaker US dollar (reported expenses up 8%)
- Adjusted¹ operating leverage² 3.5% (reported (3.5)%)
- Total PCL of \$160MM, down \$91MM Y/Y
 - PCL on impaired loans of \$172MM, down \$79MM Y/Y
 - Reduction in allowance on performing loans of \$12MM
- Adjusted¹ ROE 14.9% (reported 12.6%)
- Adjusted¹ ROTCE³ 18.0% (reported 15.6%)
- Reported Q2 results include restructuring charge of \$192MM after-tax (\$260MM pre-tax)

(\$MM)	Reported			Adjusted ¹		
	Q2 18	Q1 18	Q2 17	Q2 18	Q1 18	Q2 17
Net Revenue ²	5,285	5,317	5,033	5,285	5,317	5,033
PCL on impaired loans	172	174	na	172	174	na
PCL on performing loans	(12)	(33)	na	(12)	(33)	na
Total PCL	160	141	251	160	141	251
Expense	3,562	3,441	3,284	3,269	3,409	3,220
Net Income	1,246	973	1,248	1,463	1,422	1,295
Diluted EPS (\$)	1.86	1.43	1.84	2.20	2.12	1.92
ROE (%)	12.6	9.4	12.6	14.9	13.9	13.1
ROTCE ³ (%)	15.6	11.5	15.7	18.0	16.7	15.9
CET1 Ratio (%)	11.3	11.1	11.3			

Net Income¹ Trends



¹ Adjusted measures are non-GAAP measures, see slide 2 for more information. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders

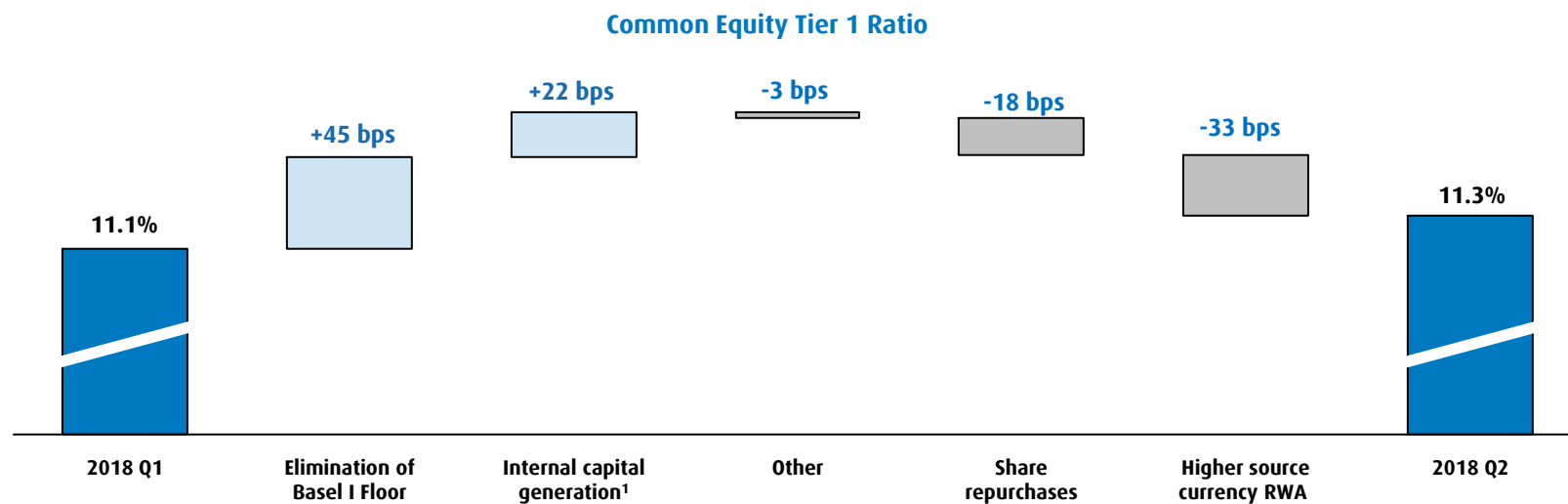
² Net revenue is net of insurance claims, commissions and changes in policy benefit liabilities (CCPB). Operating leverage based on net revenue. Reported gross revenue: Q2'18 \$5,617MM; Q1'18 \$5,678MM; Q2'17 \$5,741MM

³ Adjusted Return on tangible common equity (ROTCE) = (Annualized Adjusted Net Income avail. to Common Shareholders) / (Average Common shareholders equity less Goodwill and acquisition-related intangibles net of associated deferred tax liabilities). Numerator for Reported ROTCE is Annualized Reported Net Income avail. to Common Shareholders less after-tax amortization of acquisition-related intangibles

na - not applicable

Strong Capital Position

Well capitalized with CET1 Ratio at 11.3%



Basis points may not add due to rounding.

- Q2'18 CET1 Ratio of 11.3%, up from 11.1% at Q1'18:
 - Elimination of the Basel I floor
 - Internal capital generation including ~7 bps impact from restructuring charge
- Partially offset by:
 - Higher RWA primarily from business growth
 - 5 million common shares repurchased during the quarter (13 million shares, or ~2% of outstanding, repurchased in past year)
- The impact of FX movements on the CET1 Ratio largely offset
- Common share dividend increased by 3 cents
 - Attractive dividend yield of ~4%; dividend increased ~7% from a year ago
- ~65% of adjusted² net income returned to shareholders over the last year

¹ Internal capital generation represents retained earnings growth

² Adjusted measures are non-GAAP measures, see slide 2 for more information

Operating Groups

Canadian Personal & Commercial Banking

Strengths and Value Drivers

- Highly engaged team of dedicated employees focused on providing a personalized banking experience, anticipating customers' needs and finding new ways to help
- Leading commercial banking business, as evidenced by BMO's number two ranking in Canadian market share for business loans up to \$25 million
- Strong retail banking business including leading digital sales, with over 25% of retail sales originating via digital channel
- Largest Mastercard® card issuer in Canada for both retail and commercial cards
- Consistently applied credit risk management practices, providing reliable access to appropriate financing solutions

Our Strategic Priorities

Capture key growth and loyalty opportunities by delivering a leading digital experience and personalized advice

- Continue to focus on improving customer loyalty by deepening relationships
 - In commercial banking, target opportunities through diversification across high-value sectors and businesses, while maintaining core strengths
 - In personal banking, deliver a leading customer experience leveraging new digital channels and existing networks
- Seamlessly blend human and digital offerings and continue to increase digital sales and service transactions

Recent Accomplishments



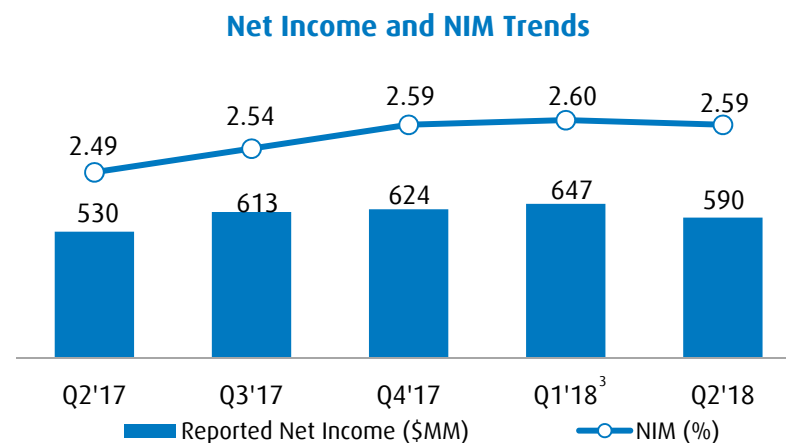
- To meet the unique needs of small business owners, launched a new suite of Small Business credit cards with market-leading features and benefits, competitive annual fees and an expedited application process and piloted a new Small Business lending platform that provides an improved lending experience with faster turnaround times
- Introduced innovative ways for customers to interact with BMO including a refreshed mobile banking app
- Named Best Commercial Bank in Canada for the third consecutive year by *World Finance Magazine* at its 2017 Banking Awards in recognition of our strong regional and industry focus, as well as our commitment to building customer relationships and providing innovative solutions, notably in the area of Aboriginal banking

Canadian Personal & Commercial Banking

Good revenue growth and positive operating leverage

- Adjusted¹ and reported net income up 11% Y/Y
- Revenue up 8% Y/Y
 - Average loans up 4% Y/Y. Commercial² up 10%; personal² up 1%, reflecting participation choices
 - Average deposits up 4% Y/Y. Commercial up 9%; personal up 2% including 8% chequing growth
 - NIM up 10 bps Y/Y, down 1 bp Q/Q
- Expenses up 5% Y/Y
 - Continued investment, including on technology
- Adjusted¹ efficiency ratio of 50.3% (reported 50.4%)
- Adjusted¹ operating leverage of 2.4% (reported 2.5%)
- Total PCL up \$7MM Y/Y; up \$27MM Q/Q

(\$MM)	Reported			Adjusted ¹		
	Q2 18	Q1 18 ³	Q2 17	Q2 18	Q1 18 ³	Q2 17
Revenue (teb)	1,859	1,933	1,724	1,859	1,933	1,724
PCL on impaired loans	131	97	na	131	97	na
PCL on performing loans	(3)	4	na	(3)	4	na
Total PCL	128	101	121	128	101	121
Expenses	936	966	888	935	966	888
Net Income	590	647	530	591	647	530



¹ Adjusted measures are non-GAAP measures, see slide 2 for more information. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders

² Personal loan growth excludes retail cards and commercial loan growth excludes corporate and small business cards

³ Q1'18 results include a gain related to the restructuring of Interac Corporation of \$39MM pre-tax (\$34MM after-tax) and a legal reserve expense

na - not applicable

U.S. Personal & Commercial Banking

Strengths and Value Drivers

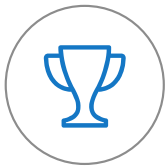
- Rich heritage of 170 years in the U.S. Midwest, with a deep commitment to our communities and helping our customers succeed
- Large-scale, diversified national commercial business, centred in the U.S. Midwest and supported by in-depth industry knowledge, best-in-class customer experience and top-tier market share in our flagship businesses
- Strong foundation for accelerated growth in retail banking, with a large, growing and loyal customer base, an extensive branch network, a broad suite of products and services and a continuing focus on digital capabilities
- Comprehensive and integrated control structure to actively manage risk and regulatory compliance

Our Strategic Priorities

We aim to grow our business and be a leader in our markets by creating a differentiated and intuitive partnership with our customers to address all of their financial needs

- Continue to grow the commercial banking franchise by deepening market share in our flagship businesses, investing in high-growth markets and specialty businesses and delivering comprehensive solutions to improve share of wallet
- Continue to invest in digital capabilities that will enhance our competitive position and improve our cost structure, while increasing collaboration across our businesses
- Further accelerate personal deposit and customer growth and enhance our lending operating model

Recent Accomplishments



- Improved our ranking to eighth among the 39 leading American banks in the 2017 Survey of Bank Reputations published by *American Banker*, which recognizes banking institutions for their governance, products and services, and innovation
- Enhanced customer experience, with digital wallets which now include Masterpass™, Android Pay™, Apple Pay™, and Samsung Pay™; launched People Pay through BMO Harris Mobile Banking app; expanding our Smart Branch network

U.S. Personal & Commercial Banking

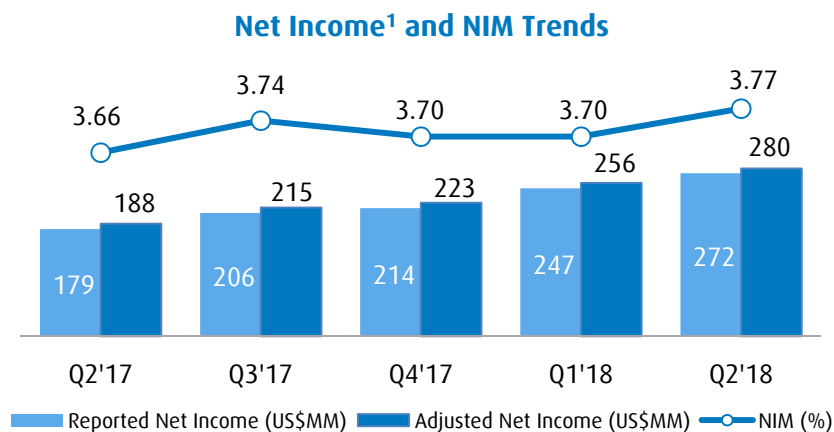
Continued momentum with strong revenue growth and positive operating leverage

- Reported net income of \$348MM, up 46% Y/Y
- Adjusted¹ net income of \$359MM, up 43% Y/Y

Figures that follow are in U.S. dollars

- Adjusted¹ net income up 50% Y/Y (reported up 52% Y/Y)
- Revenue up 10% Y/Y, contributing to 22% growth in adjusted PPPT² (reported 23%)
 - Higher interest rates and strong loan and deposit growth
 - NIM up 11 bps Y/Y; 7 bps Q/Q
 - Average loans^{3,4} up 10% Y/Y and average deposits up 7%
- Expenses up 3% Y/Y
- Adjusted¹ efficiency ratio of 58.1% (reported 59.3%)
- Adjusted¹ operating leverage of 7.2% (reported 7.4%)
- Total PCL down \$25MM Y/Y; up \$5MM Q/Q
- Tax reform contributed ~\$25MM

(US\$MM)	Reported			Adjusted ¹		
	Q2 18	Q1 18	Q2 17	Q2 18	Q1 18	Q2 17
Revenue (teb)	947	941	858	947	941	858
PCL on impaired loans	51	62	na	51	62	na
PCL on performing loans	(9)	(25)	na	(9)	(25)	na
Total PCL	42	37	67	42	37	67
Expenses	562	573	545	551	561	533
Net Income	272	247	179	280	256	188



¹ Adjusted measures are non-GAAP measures, see slide 2 for more information. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders

² Pre-Provision, Pre-Tax income (PPPT) is the difference between revenue and expenses

³ Average loan growth rate referenced above excludes Wealth Management mortgage and off-balance sheet balances for U.S. P&C serviced mortgage portfolio; average loans up 9% including these balances

⁴ In Nov '17 we purchased a \$2.1B mortgage portfolio (Q2 average balance impact of \$2.0B)

na - not applicable

BMO Wealth Management

Strengths and Value Drivers

- Planning and advice-based approach that integrates investment, insurance, specialized wealth management and core banking solutions offered by a team of highly skilled wealth professionals committed to providing a great client experience
- Diversified portfolio of solutions ranging from digital self-directed investment to professional money management and holistic trust/banking services for retail and institutional clients
- Globally significant asset manager with broad distribution capabilities in North America, Europe, the Middle East and Africa (EMEA) and Asia
- Prestigious brand that is widely recognized and trusted, and access to BMO's broad client base and distribution networks
- Strong risk management framework, enabling us to operate within our risk appetite and respond to heightened regulatory expectations

Recent Accomplishments



- BMO Private Bank was named Best Private Bank for Entrepreneurs in North America by *Global Finance* magazine, recognizing our understanding of client needs and our ability to deliver the highest level of client service
- Recognized at the 2017 Thomson Reuters Lipper Fund Awards, with seven BMO ETFs claiming top honours, recognizing top risk-adjusted performing funds relative to peers
- BMO InvestorLine has been named the 'Best Overall Mobile Discount Brokerage Firm in Canada' by *Survivor's Mobile Discount Brokerage scorCard*¹, reflecting our commitment to delivering an exceptional customer experience

¹ Source: Survivor

Our Strategic Priorities

Deliver on our clients' current and evolving personal wealth, insurance and institutional asset management needs through an exceptional client experience, a focus on productivity and innovation, and strong collaboration across BMO, while maintaining a strong risk management framework

- Continue to invest in market-leading product innovations, digital capabilities and wealth planning solutions tailored to meeting our clients' evolving needs
- Continue to grow BMO Global Asset Management's global platform through a sharpened investment focus, targeted distribution strategy and streamlined organizational structure
- Increase collaboration within BMO Wealth Management and across the bank to deliver an exceptional client experience

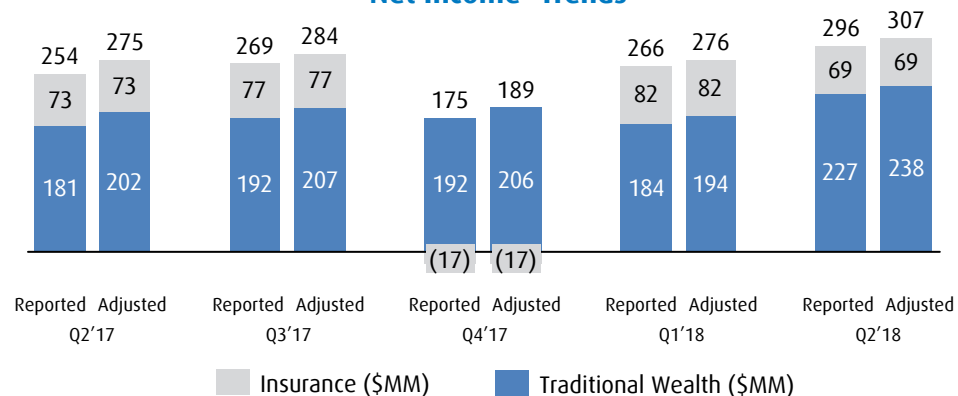
BMO Wealth Management

Good growth in Traditional Wealth businesses

- Reported net income \$296MM
- Adjusted¹ net income \$307MM, up 12% Y/Y
 - Traditional Wealth up 18% Y/Y (reported up 26%)
 - Insurance results relatively unchanged
- Net revenue² up 8% Y/Y
 - Traditional Wealth revenue growth of 9%
- Adjusted¹ expenses up 6% Y/Y (reported up 4.5%)
 - Higher revenue-based costs and technology investments
- Adjusted¹ operating leverage 1.3% (reported 3.1%)
- AUM/AUA³
 - AUM up 2% Y/Y with improved equity markets
 - AUA down 21% Y/Y reflecting divestiture of a non-core business. Good growth Q/Q of 2%

(\$MM)	Reported			Adjusted ¹		
	Q2 18	Q1 18	Q2 17	Q2 18	Q1 18	Q2 17
Net Revenue ²	1,250	1,244	1,162	1,250	1,244	1,162
PCL on impaired loans	1	1	na	1	1	na
PCL on performing loans	(1)	(2)	na	(1)	(2)	na
Total PCL	-	(1)	1	-	(1)	1
Expenses	860	894	822	847	881	796
Net Income	296	266	254	307	276	275
Traditional Wealth NI	227	184	181	238	194	202
Insurance NI	69	82	73	69	82	73
AUM/AUA (\$B) ³	826	815	920	826	815	920

Net Income¹ Trends



¹ Adjusted measures are non-GAAP measures, see slide 2 for more information. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders

² For purposes of this slide revenue is net of insurance claims, commissions and changes in policy benefit liabilities (CCPB). Gross revenue: Q2'18 \$1,582MM, Q1'18 \$1,605MM, Q2'17 \$1,870MM

³ Y/Y AUM/AUA growth impacted by divestiture of non-strategic business \$138B CDE (\$107B USE) during Q4'17

na - not applicable

BMO Capital Markets

Strengths and Value Drivers

- Unified coverage and integrated distribution across our North American platform and complementary global footprint, delivering a seamless and exceptional client experience
- Top-ranked Canadian equity and fixed income economic research, sales and trading capabilities with deep expertise in core sectors
- Well-diversified platform and business mix – by sector, geography, product and currency, including a strong, scalable and relevant U.S. business – positioning BMO well in several key markets and over the long term
- Strong first-line-of-defence risk management and regulatory and compliance capabilities, enabling effective decision-making in support of our strategic priorities

Our Strategic Priorities

BMO Capital Markets vision is to be the lead North American investment bank enabling clients to achieve their goals. We offer an integrated platform, differentiated by innovative ideas and unified coverage

- Maintain leading market share in Canada by strengthening our client relationships and driving incremental market share growth
- Leverage our key strategic investment to deliver performance in our U.S. platform, and selectively grow our U.S. corporate bank where we are competitively advantaged
- Continue to leverage our strong North American and global capabilities to expand our footprint and strategic relationships in select international markets

Recent Accomplishments



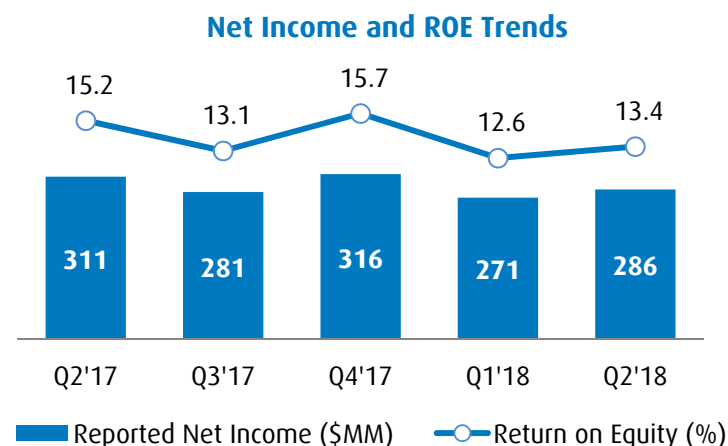
- Partnered with the World Bank as joint lead manager on its inaugural Sustainable Development Bond to raise awareness for women and girls' empowerment, raising \$1 billion
- Named a 2017 *Greenwich* Share Leader and Quality Leader across a range of Canadian equity sales, trading and research areas
- Named Best Bank for the Canadian Dollar by *FX Week* magazine for the seventh consecutive year
- Named World's Best Metals & Mining Investment Bank for the ninth consecutive year by *Global Finance*
- Named Best Forex Provider in North America/China for the seventh consecutive year by *Global Banking and Finance Review*

BMO Capital Markets

Net income down Y/Y

- Adjusted¹ and reported net income down from prior year reflecting market conditions
- Revenue down 12% Y/Y
- Expenses down 2% Y/Y
- PCL lower Y/Y with net recoveries in the current quarter
- Agreed to acquire KGS-Alpha Capital Markets; specializes in U.S. mortgage and asset-backed securities

(\$MM)	Reported			Adjusted ¹		
	Q2 18	Q1 18	Q2 17	Q2 18	Q1 18	Q2 17
Trading Products	622	650	675	622	650	675
I&CB	419	432	511	419	432	511
Revenue (teb)	1,041	1,082	1,186	1,041	1,082	1,186
PCL on impaired loans	(16)	(1)	na	(16)	(1)	na
PCL on performing loans	3	(4)	na	3	(4)	na
Total PCL (recovery)	(13)	(5)	46	(13)	(5)	46
Expenses	670	720	686	669	720	685
Net Income	286	271	311	286	271	312



¹ Adjusted measures are non-GAAP measures, see slide 2 for more information. For details on adjustments refer to page 5 of BMO's Q2 Report to Shareholders
na - not applicable

Risk Overview

Risk Management

We have a disciplined and integrated approach to risk

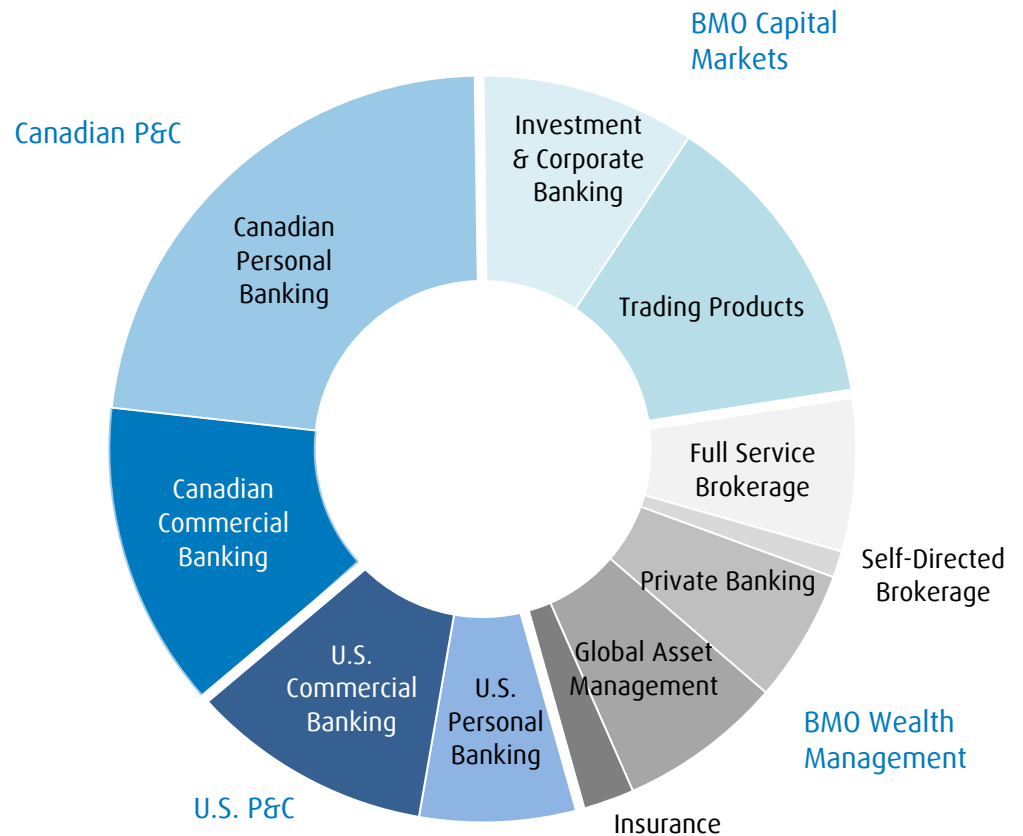
Our Approach to Risk Management

- Understand and manage
- Protect our reputation
- Diversify. Limit tail risk
- Maintain strong capital and liquidity
- Optimize risk return

Strengths and Value Drivers

- Disciplined approach to risk-taking
- Comprehensive and consistent risk frameworks that address all risk types
- Risk appetite and metrics integrated into strategic planning and the ongoing management of businesses and risks
- Sustained mindset of continuous improvement to drive consistency and efficiency in the management of risk

Diversified Sources of Revenue¹

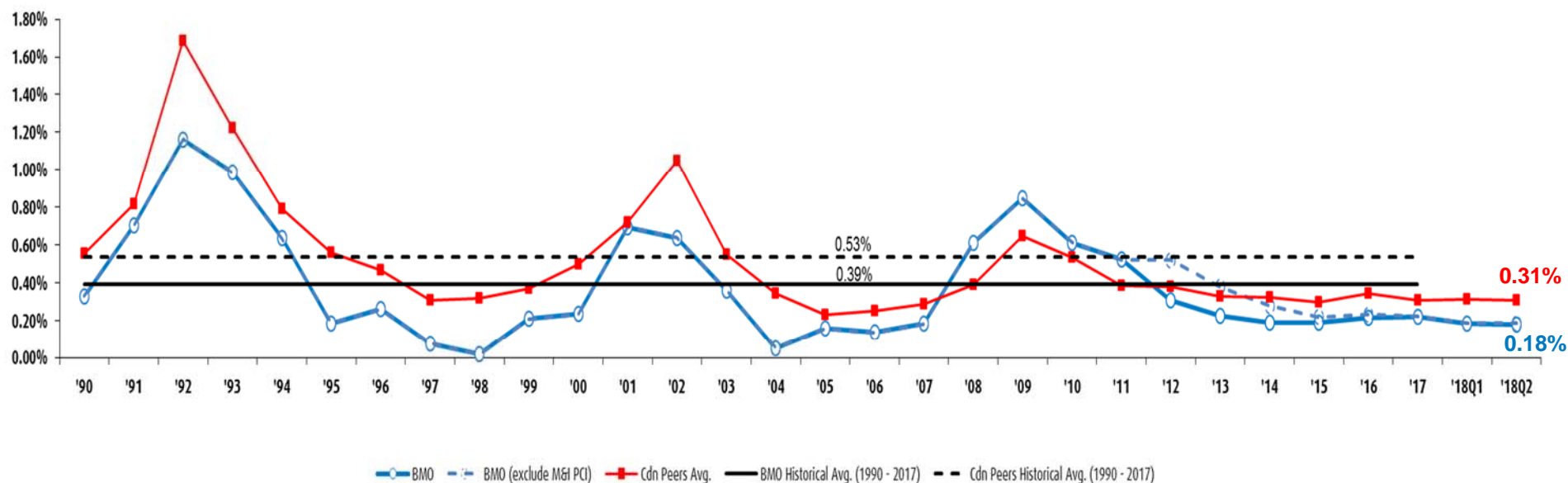


¹ Based on F2017 Net Revenue; excludes Corporate Services

Provision for Credit Losses (PCL) on Impaired Loans

Strong credit performance reflective of our consistent approach to effective risk management

PCL on Impaired Loans as a % of Average Net Loans & Acceptances



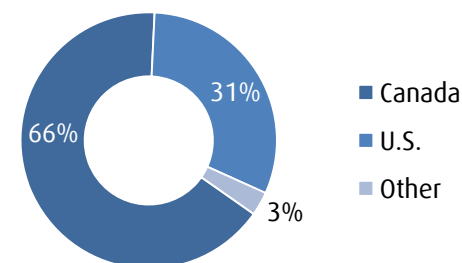
- 1) BMO F2016 and F2017 PCL on impaired loans and average net loans & acceptances have been restated to conform with the current period's presentation
- 2) Effective Q1'12 PCL include the impact of IFRS accounting treatment and F2011 comparatives have been restated accordingly.
- 3) Peer ratios calculated using publicly disclosed provisions and average net loans & acceptances, and may differ slightly from their reported ratios. Canadian Competitors Weighted Average excludes BMO.
- 4) BMO and peer F2012 average net loans & acceptances have been restated to conform with the current period's presentation.
- 5) Effective in the first quarter of 2018, the bank prospectively adopted IFRS 9. Under IFRS 9, we refer to the provision for credit losses on impaired loans and the provision for credit losses on performing loans. Prior periods have not been restated

Our loans are well diversified by geography and industry

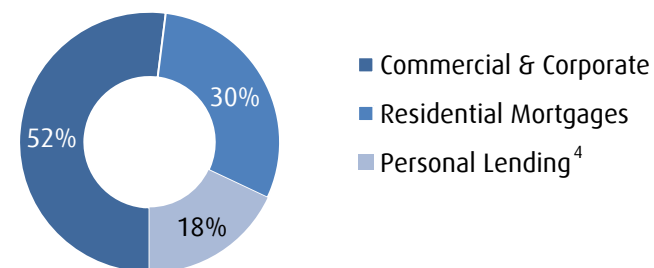
Gross Loans & Acceptances By Industry (\$B, as at Q2 18)	Canada & Other ¹	U.S.	Total	% of Total
Residential Mortgages	106.4	11.4	117.8	31%
Consumer Instalment and Other Personal	52.1	9.6	61.7	16%
Cards	7.7	0.5	8.2	2%
Total Consumer	166.2	21.5	187.7	49%
Service Industries	16.3	19.7	36.0	9%
Financial	14.2	15.5	29.7	8%
Commercial Real Estate	17.7	10.8	28.5	7%
Manufacturing	6.7	15.0	21.7	6%
Retail Trade	12.0	8.2	20.2	5%
Wholesale Trade	4.6	8.1	12.7	3%
Agriculture	9.3	2.3	11.6	3%
Transportation	2.4	8.2	10.6	3%
Oil & Gas	5.2	2.9	8.1	2%
Other Business and Government ²	11.0	9.1	20.1	5%
Total Business and Government	99.4	99.8	199.2	51%
Total Gross Loans & Acceptances	265.6	121.3	386.9	100%

1 Total Businesses and Governments includes ~\$10.3B from Other Countries
 2 Other Business and Government includes all industry segments that are each <2% of total loans
 3 Gross loans and acceptances as of April 30, 2018
 4 Including cards
 5 Average gross loans and acceptances as of Q2'18

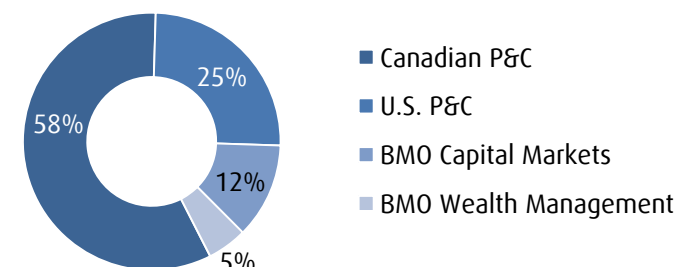
Loans by Geography³



Loans by Product³



Loans by Operating Group⁵



Provision for Credit Losses (PCL)

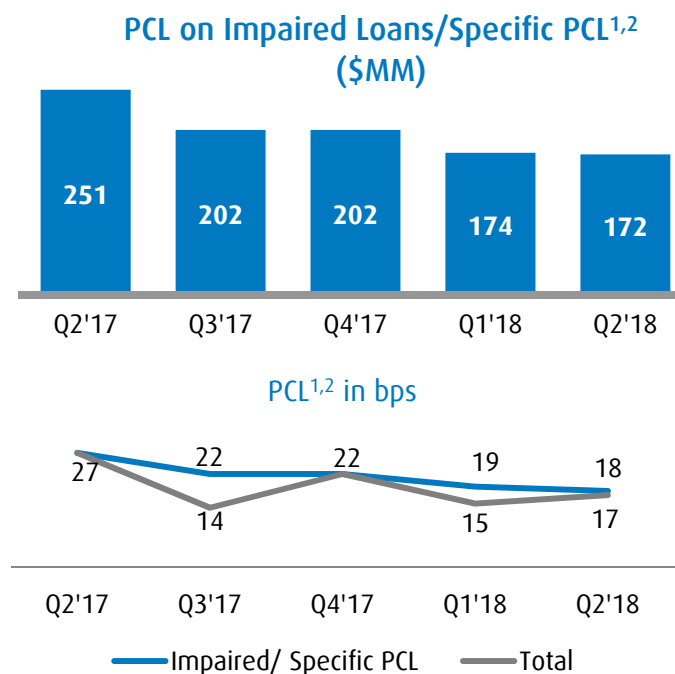
PCL By Operating Group (\$MM)	Q2 18	Q1 18	Q2 17 ¹
Consumer – Canadian P&C	118	91	99
Commercial – Canadian P&C	13	6	22
Canadian P&C	131	97	121
Consumer – U.S. P&C	15	21	30
Commercial – U.S. P&C	51	56	59
U.S. P&C	66	77	89
Wealth Management	1	1	1
Capital Markets	(16)	(1)	46
Corporate Services	(10)	-	(6)
PCL on Impaired Loans/Specific PCL^{1,2}	172	174	251
PCL on Performing Loans²	(12)	(33)	na
Collective Provision ²	na	na	-
Total PCL	160	141	251

¹ 2017 periods have been restated for Canadian and U.S. P&C to conform with the current period's presentation

² Effective in the first quarter of 2018, the bank prospectively adopted IFRS 9. Under IFRS 9, we refer to the provision for credit losses on impaired loans and the provision for credit losses on performing loans. Prior periods have not been restated. Q2'17 presents the Specific PCL and Collective Provisions under IAS 39

na - not applicable

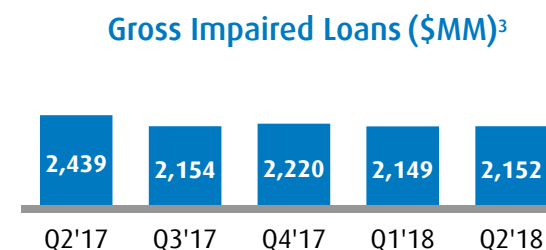
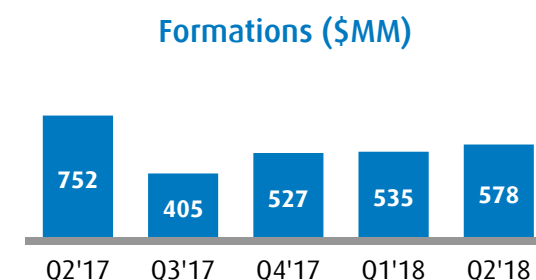
- Q2'18 PCL ratio on Impaired Loans at 18 bps, down 1 bp Q/Q
- Allowance for Credit Losses on Performing Loans reduced PCL by \$12 million, primarily due to an improved economic outlook



Gross Impaired Loans (GIL) and Formations

- GIL ratio 56 bps, down 1 bp Q/Q

By Industry (\$MM, as at Q2 18)	Formations			Gross Impaired Loans		
	Canada & Other	U.S.	Total	Canada & Other ¹	U.S.	Total
Consumer	218	62	280	470	478	948
Service Industries	4	11	15	49	214	263
Agriculture	37	38	75	79	177	256
Oil & Gas	0	108	108	66	108	174
Transportation	0	29	29	4	152	156
Wholesale Trade	0	14	14	13	60	73
Manufacturing	1	1	2	26	41	67
Financial	0	39	39	13	41	54
Commercial Real Estate	3	1	4	35	15	50
Construction (non-real estate)	3	4	7	15	31	46
Retail Trade	1	3	4	13	22	35
Other Business and Government ²	0	1	1	4	26	30
Total Business and Government	49	249	298	317	887	1,204
Total Bank	267	311	578	787	1,365	2,152



1 Total Business and Government includes ~\$41MM GIL from Other Countries

2 Other Business and Government includes industry segments that are each <1% of total GIL

3 GIL prior periods have been restated to conform with the current period's presentation

Appendix

Economic Outlook and Indicators¹

Economic Indicators (%) ^{1, 2}	Canada			United States			Eurozone		
	2017	2018E ²	2019E ²	2017	2018E ²	2019E ²	2017	2018E ²	2019E ²
GDP Growth	3.0	1.9	1.8	2.3	2.8	2.5	2.4	2.2	1.8
Inflation	1.6	2.2	2.1	2.1	2.5	2.2	1.5	1.7	1.9
Interest Rate (3mth Tbills)	0.69	1.40	2.00	0.95	1.95	2.65	(0.37)	(0.36)	(0.23)
Unemployment Rate	6.3	5.7	5.5	4.4	3.8	3.5	9.1	8.5	8.7
Current Account Balance / GDP ³	(2.9)	(3.1)	(2.8)	(2.3)	(2.4)	(2.5)	4.0	4.0	3.9
Budget Surplus / GDP ³	(0.9)	(0.8)	(0.8)	(3.5)	(4.0)	(4.6)	(0.9)	(0.6)	(0.4)

Canada

- Canada's economy is expected to slow to a 1.9% pace this year after the strongest annual growth in six years
- The unemployment rate is at four-decade lows and is expected to decline to 5.5% by year-end
- The Bank of Canada is expected to raise policy rates two more times in 2018
- A repeal of NAFTA would slow Canadian GDP growth moderately, while reducing long-run growth prospects

United States

- Economic growth is projected to strengthen to 2.8% in 2018 due to fiscal stimulus and a sustained upswing in business investment
- The unemployment rate is expected to fall to 3.7% by year-end, the lowest in 17 years
- The Federal Reserve will likely raise policy rates two more times in 2018
- A repeal of NAFTA would slow the U.S. economy modestly, while undercutting business competitiveness and productivity growth

¹ This slide contains forward looking statements. See caution on slide 2

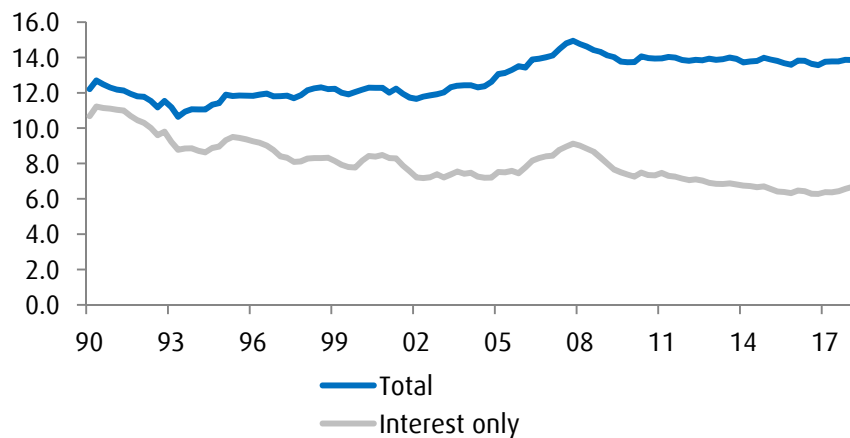
² Data is annual average. Estimates as of June 30, 2018

³ Eurozone estimates provided by OECD

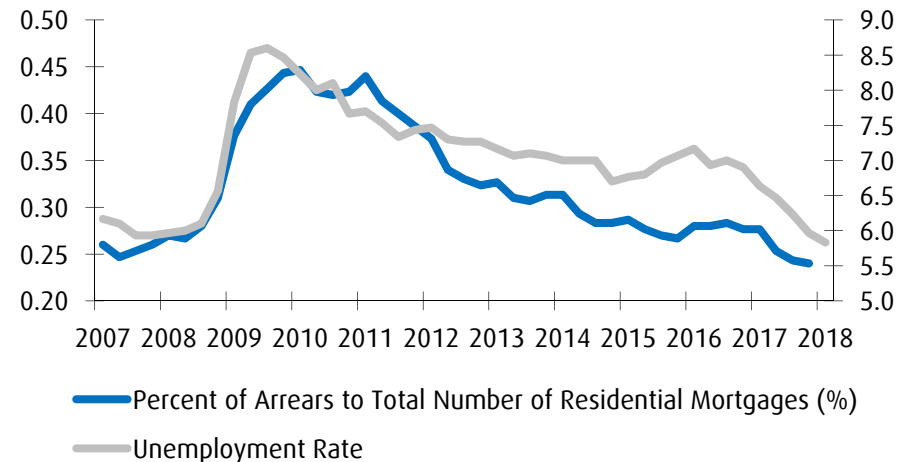
Canada's housing market has slowed

- Rising interest rates, tougher mortgage rules and provincial policy measures have slowed the housing market
- The high-priced detached property markets in Toronto and Vancouver have taken the brunt of the impact, though the condo market remains strong due to steady demand by international migrants and millennials
- We expect real estate markets across the rest of the country to slow but remain healthy, with modestly rising prices
- Mortgage arrears remain near record lows, despite some upturn in Alberta and Saskatchewan
- The household debt-to-income ratio remains elevated but the rate of increase has slowed
- Debt servicing ratio has remained fairly stable since 2010

Debt Service Ratio



Mortgage Delinquencies/Unemployment



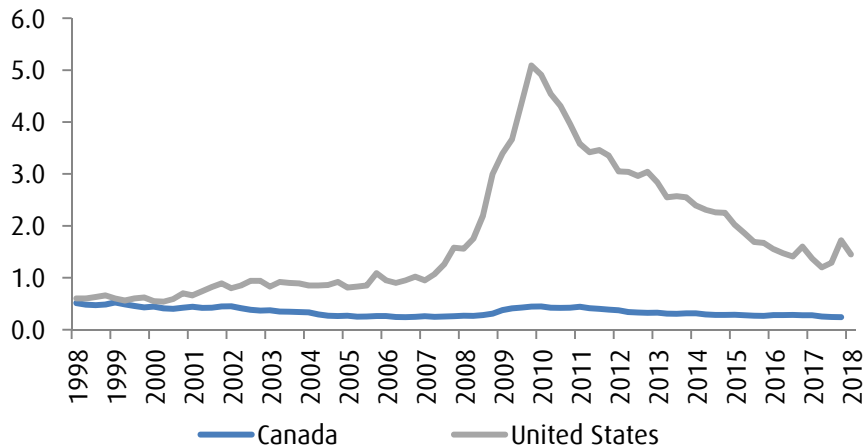
Source: BMO CM Economics and Canadian Bankers' Association as of June 30, 2018
 This slide contains forward looking statements. See caution on slide 2

Structure of the Canadian residential mortgage market with comparisons to the U.S.

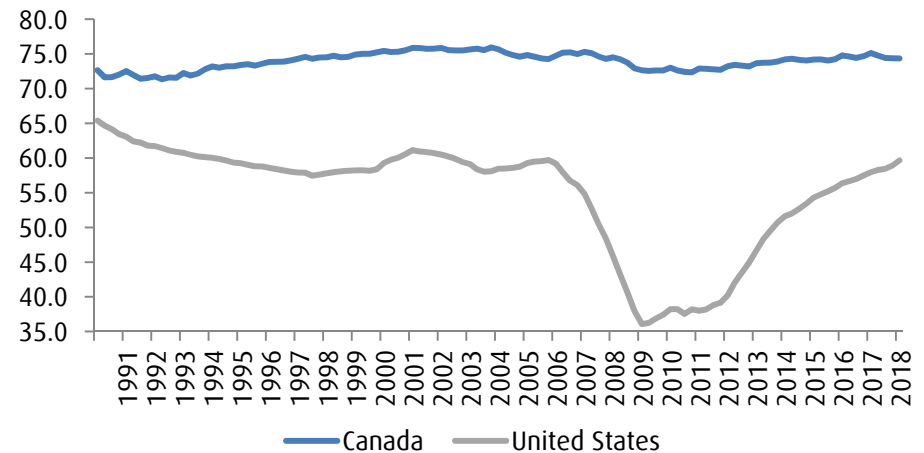
- Conservative lending practices, strong underwriting and documentation discipline have led to low delinquency rates
 - Over the last 30 years, Canada's 90-day residential mortgage delinquency rate has never exceeded 0.7% vs. the U.S. peak rate of 5.0% in early 2010
- Mandatory government-backed insurance for high loan to value (LTV >80%) mortgages covering the full balance
- Government regulation including progressive tightening of mortgage rules to promote a healthy housing market
- Shorter term mortgages (avg. 5 years), renewable and re-priced at maturity, compared to 30 years in the US market
- No mortgage interest deductibility for income tax purposes (reduces incentive to take on higher levels of debt)
- In Canada mortgages are held on balance sheet; in the U.S. they may be sold or securitized in the U.S. market
- Recourse back to the borrower in most provinces
- Prepayment penalties borne by the borrower whereas U.S. mortgages may be prepaid without penalty

Mortgage Delinquencies

Arrears to Total Number of Residential Mortgages (%)



Equity Ownership (%)



Source: BMO CM Economics and Canadian Bankers' Association as of June 30, 2018
This slide contains forward looking statements. See caution on slide 2

Recent mortgage policy developments in Canada

October 2017 – Revisions to OSFI Guideline B-20 - Residential Mortgage Underwriting Practices and Procedures (effective January 1, 2018)

- Strengthens expectations in a number of key areas in the residential mortgage underwriting process including:
 - Requiring a qualifying stress rate for all uninsured mortgages that is the higher of the contract rate plus 2% or the 5-year Bank of Canada benchmark rate
 - Enhancing loan-to-value (LTV) measurement and limits so they will be dynamic and responsive to risk
 - Requirements to review and manage the authorized amount of a HELOC where a material decline in the property value has occurred and/or borrower's financial condition has changed materially

April 2017 - Ontario Fair Housing Plan

- The Province announced a suite of 16 measures to attempt to address home price growth and stretched housing affordability, including:
 - Non-resident speculation tax of 15% applied to property purchases in a defined geographical boundary of Ontario
 - Rent control expanded to all buildings – rent increases limited to Ontario's inflation-based guidance, to a maximum of 2.5%
 - Vacancy tax allowed to be applied by individual municipalities
 - Increased availability of existing provincial lands for housing but no changes to Greenbelt

October 2016 - Federal Housing Policy Announcement

- Standardized eligibility criteria for high- and low-ratio insured mortgages, including using a qualifying rate greater of the contract mortgage rate or the Bank of Canada's conventional 5-year fixed posted rate
- Improve tax fairness by closing loopholes surrounding the capital gains tax exemption on the sale of a principal residence

August 2016 - Vancouver Foreign National Property Transfer Tax

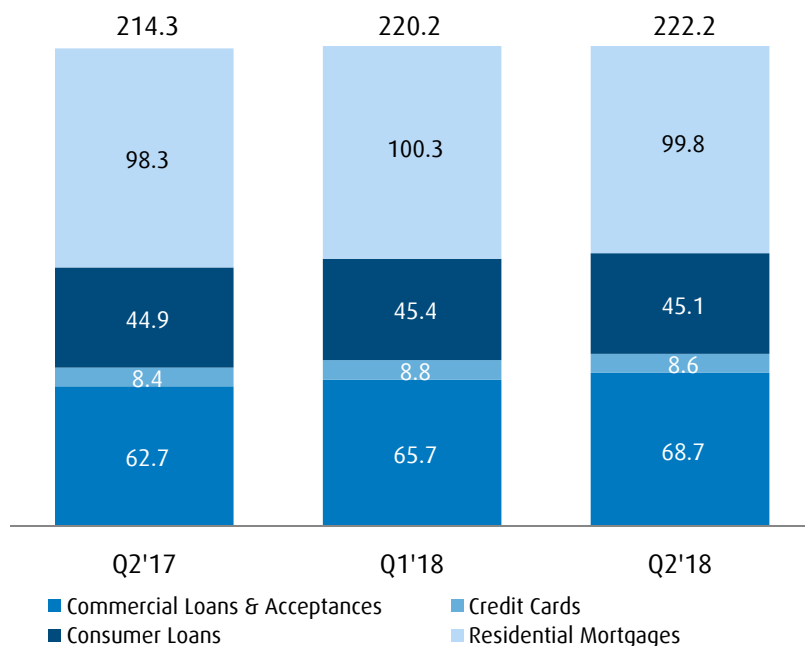
- Property transfer tax of 15% applied in Metro Vancouver to foreign nationals or foreign-controlled corporations;
 - February 21, 2018: Increase in the foreign buyers' tax from 15% to 20%
- Provided the city the legislative authority to implement and administer a tax on vacant homes

December 2015 - Federal Housing Policy Announcement

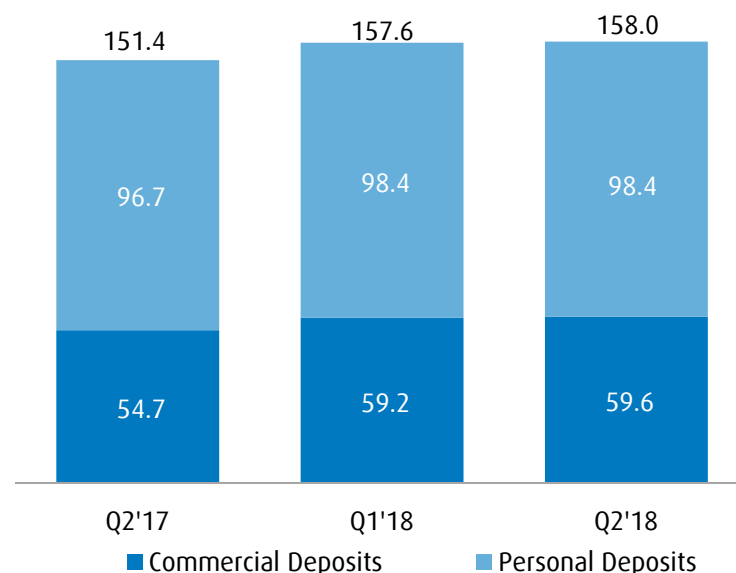
- Coordinated announcements by the Department of Finance, OSFI and CMHC consistent with the goal of cooling the housing market
- Increase to minimum down payment for new insured mortgages from 5% to 10% for the portion of house price above \$500,000 but less than \$1,000,000
- Increase in guarantee fees for CMHC-sponsored securitization programs
- Introduced risk-sensitive capital floors tied to increases in local property prices - prospectively implemented November 1, 2016

Canadian Personal & Commercial Banking - Balances

Average Gross Loans & Acceptances (\$B)



Average Deposits (\$B)



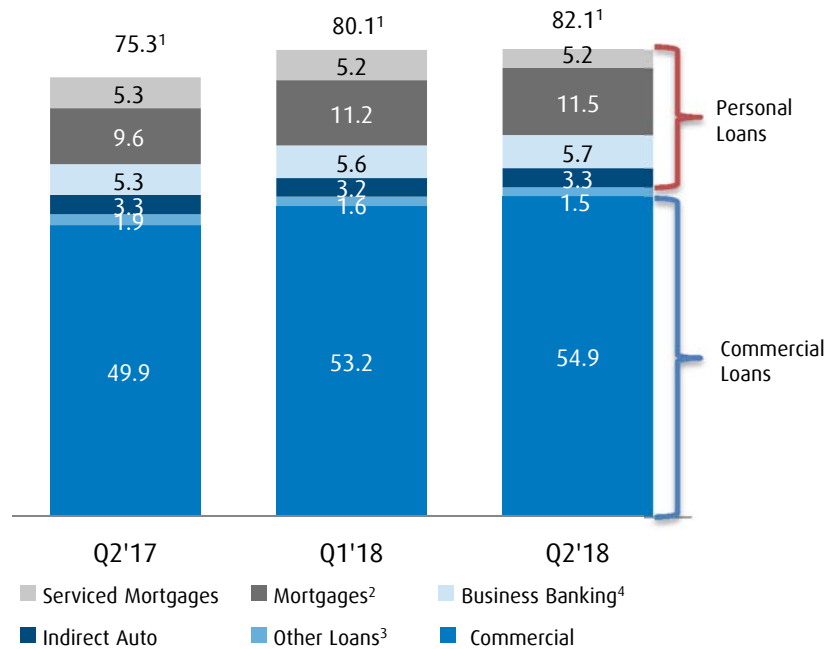
- Loan growth of 4% Y/Y
 - Total personal lending up 1%; residential mortgages up 1%, proprietary channels up 4%
 - Commercial loan balances¹ up 10%

- Deposit growth of 4% Y/Y
 - Personal deposit balances up 2%, including 8% chequing account growth
 - Commercial deposit balances up 9%

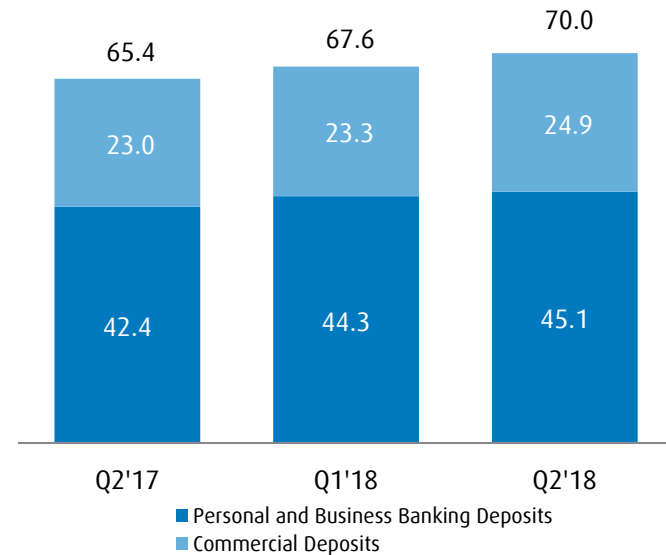
¹ Commercial lending excludes commercial and small business cards. Commercial and small business cards balances represented ~13% of total credit card portfolio in Q2'17 and Q1'18, and ~14% in Q2'18

U.S. Personal & Commercial Banking – Balances

Average Gross Loans & Acceptances (US\$B)



Average Deposits (US\$B)



- Commercial loans up 10% Y/Y
- Personal and Business Banking loans up 7% Y/Y, including a 8% benefit of mortgage portfolio purchase⁵

- Personal and Business Banking deposits up 6% Y/Y
- Commercial deposits up 8% Y/Y, up 7% Q/Q

¹ Total includes Serviced Mortgages which are off-balance sheet

² Mortgages include Wealth Management Mortgages (Q2'18 \$2.1B, Q1'18 \$2.1B, Q2'17 \$2.0B) and Home Equity (Q2'18 \$2.9B, Q1'18 \$3.0B, Q2'17 \$3.2B)

³ Other loans include non-strategic portfolios such as wholesale mortgages, purchased home equity, and certain small business CRE, as well as credit card balances, other personal loans and credit mark on certain purchased performing loans

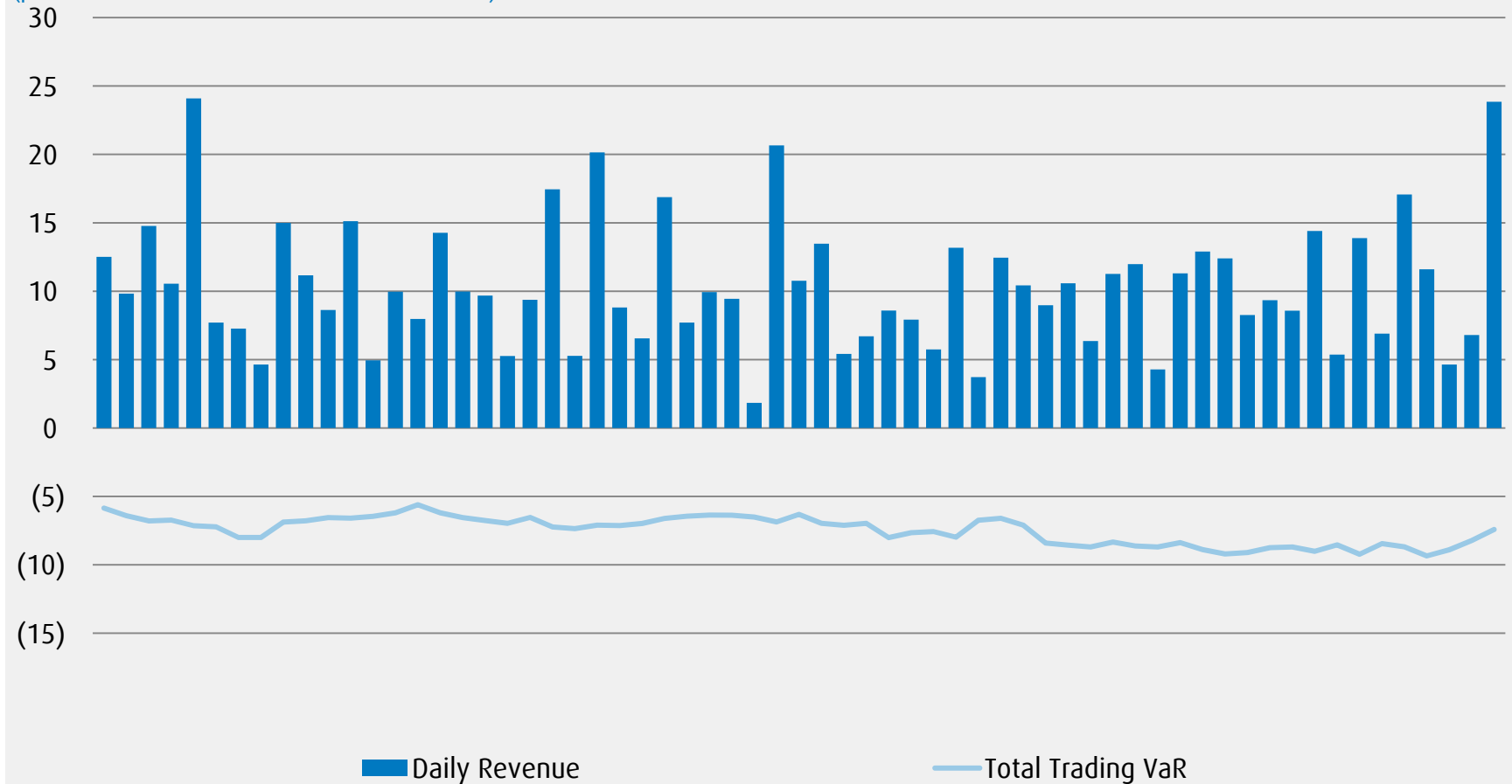
⁴ Business Banking includes Small Business

⁵ In Nov'17 we purchased a \$2.1B mortgage portfolio (Q2'18 average balance impact of \$2.0B)

Trading-related Net Revenues and Value at Risk

February 1, 2018 to April 30, 2018

(pre-tax basis and in millions of Canadian dollars)



Our priorities are clear

Our strategic framework outlines the basic principles that sustain our growth

Our Strategic Priorities

The clearly defined statements of purpose that guide the bank's long-term decision making as we deliver on our vision

Achieve industry-leading **customer loyalty** by delivering on our brand promise

Enhance **productivity** to drive performance and shareholder value

Accelerate deployment of **digital technology** to transform our business

Leverage our consolidated **North American platform** and expand strategically in select global markets to deliver growth

Ensure our strength in **risk management** underpins everything we do for our customers

Sustainability Principles

The guidelines we follow as a responsibly managed bank consider social, economic and environmental impacts as we pursue sustainable growth

Social change

Helping people adapt and thrive by embracing diversity and tailoring our products and services to meet changing expectations

Financial resilience

Working with our customers to achieve their goals, and providing guidance and support to underserved communities

Community-building

Fostering social and economic well-being in the places where we live, work and give back

Environmental impact

Reducing our environmental footprint while considering the impacts of our business

Environmental, Social and Governance (ESG) at BMO

Operating our business responsibly and considering the ESG impacts of our activities

Responsible investment products that contribute to broader societal/environmental goals

- BMO has two impact investing funds – the BMO Women in Leadership Fund, which focuses on gender diversity, and the BMO Fossil Fuel Free Fund whose portfolio excludes companies primarily involved in extracting and refining fossil fuels.
- BMO has two principal protected notes linked to an environmental, social and governance-themed index – the BMO Environmental, Social & Governance Index, and the BMO Fossil Fuel Free Index
- BMO also launched a Canadian pooled mutual fund in 2017, the BMO AM Responsible Global Equity Fund

Positive Social and Environmental Impact

- 30-year track record in responsible investment, with US\$2.5B* in Responsible Funds range (*as at Dec 31 2017)
- Participated in ~\$6.4B of renewable energy equity and debt financing and provided ~\$4.2B of loan commitments to renewable entities and renewable projects
- Provided more than US\$552MM in loans to support community development in the United States
- Attained and maintained Carbon Neutrality across the enterprise since 2010
- Representation of women in senior leader roles is 40%
- Contributed \$62.3MM to non-profit organizations across North America

Recognized as a Leader

- Named one of the 2018 World's Most Ethical Companies by the Ethisphere Institute; one of only 4 banks worldwide
- Dow Jones Sustainability North America Index (2017/18) for 13th year in a row
- 2018 Bloomberg Financial Services Gender-Equality Index for third year in a row
- Canadian Council for Aboriginal Business, Gold certification in Progressive Aboriginal Relations
- Listed on FTSE4Good Index Series, Ethibel Sustainability Index (ESI) Excellence Global, and Euronext Vigeo World 120, and awarded the oekom Prime status as of May 2017
- BMO Global Asset Management awarded the maximum A+ rating for our overall approach to responsible investing by the UN Principles for Responsible Investment
- 2017 Thomson Reuters/S-Network ESG Best Practices Award (ranking highest FI worldwide)



Corporate Governance

- Code of Conduct based on BMO's values, provides ethical guidance and expectations of behaviour for all directors, officers and employees
- Governance practices reflect emerging best practices and BMO meets or exceeds legal, regulatory, TSX, NYSE and Nasdaq requirements
- Director independence standards in place incorporating applicable definitions from the Bank Act (Canada), the Canadian Securities Administrators and the New York Stock Exchange
- Share ownership requirements ensure directors' and executives' compensation is aligned with shareholder interests
- Board Diversity Policy in place; 38.5% of independent directors are women
- Recipient of the Canadian Coalition for Good Governance's 2017 Governance Gavel Award for "Best Disclosure of Corporate Governance and Executive Compensation Practices"
- Recipient of the Governance Professionals of Canada 2017 Excellence in Governance Award for "Best Practices in Subsidiary Governance"

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BMO  **Financial Group**

We're here to help.™